

AFRICA REGIONAL CONFERENCE ON LOCALISATION  
ADDIS ABABA

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# SHIFTING THE POWER: DEVELOPING THE CAPACITY OF LOCAL ORGANISATIONS


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# Shifting the Power: Developing the capacity of local organisations

YEAR 03  
2017  
OVERVIEW

## SHIFTING THE POWER



START NETWORK  actionaid CAFOD  aid tearfund Oxfam CONCERN worldwide

## SHIFTING THE POWER

Learning Review - October 2017



Increasing the Voice and Influence of  
Local and National NGOs



## The Vision

**Transforming the humanitarian agenda by shifting the power to local organisations**

Enabling local organisations to:

- improve the **speed, quality & effectiveness** of their humanitarian preparedness & response
- play a **leadership role** in the humanitarian system.

# By the end of the 3 year project:

- ✓ Local organisations will be **active players in shaping the direction of the humanitarian sector** in their countries.
- ✓ **International humanitarian actors and donors will recognise and support local organisations as credible, effective and critical actors** in preparing for and responding to disasters.
- ✓ Local organisations and the platforms that represent them will have a **strong voice in international humanitarian policy debates.**
- ✓ Approximately 50 partner organisations taking part in the programme will be able to **plan, respond and deliver quality humanitarian work.**
- ✓ Approximately 200 people per country (1,000 in total) will take part in **learning, training and mentoring opportunities** from the participating partner agencies, including senior leadership staff.

# The SHAPE Process and Framework



# SHIFTING THE POWER

Process – Owned by you!

## 1. Self-Assessment

- Participatory workshop
- Score and Discuss

## 2. Priorities and Planning

- Strengths – Capacity Statement
- Gaps – Capacity Building Plan

## 3. Capacity Building, Advocacy and Fundraising

- Exchange, trainings, peer-support, mentor
- Fundraising and Advocacy

## 4. Review and Repeat

- Benchmark for progress



# What did we achieve?

52

emergency/rapid response teams created

97%

of L/NNGOs indicated that their overall capacity for humanitarian response has increased

92%

of L/NNGOs have participated in humanitarian working groups, networks, or coordination mechanisms

82%

of L/NNGOs have led in joint humanitarian needs assessment or evaluation

84%

of L/NNGOs have been involved in lobbying others or taking collective action

# Voice and Influence



Partners gained a greater appreciation of the humanitarian architecture.

Partners are building a shared perspective on what localisation means in practice.

**But the two years were insufficient for L/NGOs to be able to participate in coordination and decision-making bodies at the same level as the INGOs.**



# Emergency Preparedness



*“It difficult to hire and maintain the humanitarian staff for local NGO like ours.*

*Therefore, we have had to come up with the innovative idea of developing a surge capacity like the ERT.*

*Ethiopian NGO*

## National Coordination and Decision Making



“NNGOs have proven how able they are to lead the cluster and to bring relevant information: this is another way to raise their influence.”  
- LINGO, DRC

# Our Journey-POWEO Kenya



## **Leah Psiya- Executive Director**

Pokot Women's Empowerment Organisation

POWEO is a community-based organization founded by 50 women in 2013. It represents a vast network of grassroots women's organisations across Pokot, covering 20 wards.

# Our Journey – Training and Systems Strengthening



Using SHAPE we realized things like that there are certain measurements for giving out food rations, and that we don't have certain policies.

## Our Journey – SHAPE Assessment

- We looked at decision-making and realized we didn't have that influence.
- We are not represented. We need a hospital, we need water.
- These issues are not on the agenda because only the men sit there, ***we women are not represented.***



## Leading County on the World Humanitarian Day Celebrations- We exist !



Now if the County officials are making decisions without POWEO they say, where is POWEO? There are 6 of us sitting in the County Steering Group now.”

# POWEO - Our Journey



- Formation of disaster response teams
- Formation of POWEO fundraising committee
- Developed POWEO Constitution and governance training for the board members
- Training Sessions: Needs Assessment, CHS Standards

# Linking Communities/Public Participation



There has been a positive node by the County governments especially the willingness to incorporate NNGOs as key partners in ensuring public /community participation in the policy drafting processes.